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MEMORANDUM FOR: Chief/Plans and Policy Staff

SUBJECT : Course Content Suggestion for Briefing  
of Senior External Trainees

1. I tend to feel some skepticism about the need for this course, basing my reservation on the <sup>expectation</sup> exception that officers in this category should be able to handle themselves reasonably well without training assistance. I am skeptical also about the need for training them in Conference Techniques.

2. However, assuming that a course of this nature will be instituted, I suppose the following items might be worth attention.

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3. [REDACTED] a Special Assistant to Dick Helms, has been maintaining voluminous files on press and other publications charges against the Agency. If these materials have already been analyzed, we would have a ready-made body of material on which to prepare briefings for prospective external trainees. Otherwise, it would be worth reviewing these materials in order to develop further topics for course discussion.

4. Some of the items which constitute charges against the Agency or form the basis for questions from other U. S. governmental officers are:

a. CIA formulates its own national policy instead of carrying out U. S. governmental policy. Obviously, the students should be briefed on CIA's inter-governmental relationships with respect to policy formulation. Abroad, the role of the CIA chief vis-a-vis the

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[REDACTED] should be reviewed.

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b. The Congressional Watch-Dog Committee proposal is a recurrent subject of interest and our officers should be briefed on Congressional and executive control means with respect to the Agency.

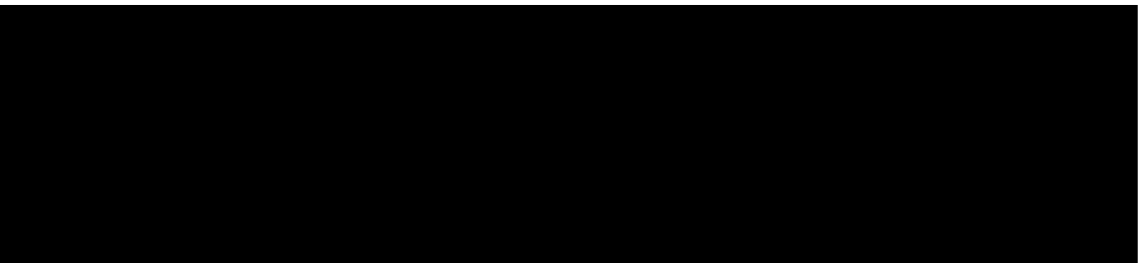
c. The old problem of whether intelligence collection should be separated from action operations and from the estimative process is worth attention and is recurrent. As you know, the frame of reference here is whether these functions belong in the same Agency.

d. CIA has a potential Gestapo comes up, which leads to discussion of the <sup>regulations relating to</sup> ~~instructions on~~ our role when the U. S. and ~~for~~ our professional relationships abroad with respect to American citizens as the subject of our jurisdictional attention.

e. CIA's coordination of the U. S. Intelligence Community abroad deserves attention as well as the CIA's station chief's responsibility to the Ambassador for such coordination.

f. Jurisdictional questions which lead to criticisms along the line that CIA usurps the jurisdictional responsibilities of other U. S. agencies abroad: our role in the paramilitary field as distinct from the Defense Department's role (the rule of thumb criterion established in the NSAM series); political reporting which represents potential

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shall exist or not

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